

How Machine Learning Delivers on the Promise of AI

Edge to Cloud AI
May 2025

Eric Siegel, Ph.D.
Founder & CEO, Gooder AI
Author, *The AI Playbook*

To continue your learning beyond this keynote:

Machine Learning Leadership and Practice – End-to-End Mastery

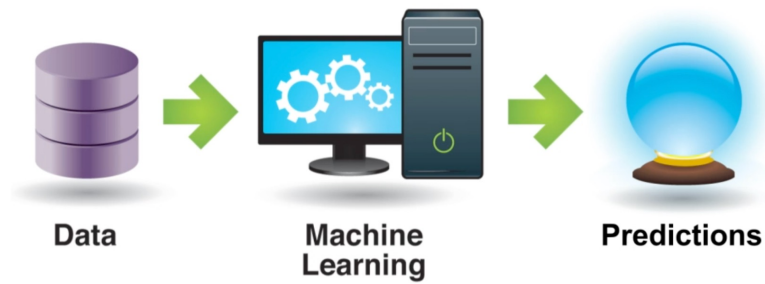
This end-to-end, three-course series will empower you to launch machine learning. Accessible to business-level learners and yet vital to techies as well, it covers both the state-of-the-art techniques and the business-side best practices.

<http://www.MachineLearning.courses>

Also, for more information/citations regarding the examples in this presentation, see the Notes, freely-accessible online, for the book "Predictive Analytics" by Eric Siegel (<http://www.thepredictionbook.com>). Most of the various examples shown are covered in the book (some only briefly, within the book's Central Tables of 182 mini-case studies, so not necessarily with more detail there than in this presentation). So, for greater detail about each case study named, see its reference/citation - search by organization name within the book's Notes PDF, available online at <http://www.PredictiveNotes.com>.

data **business**
machine **prediction**
learning





predictive AI ***predictive analytics***

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boost sales

cut costs

combat risk

prevent fraud

fortify healthcare

streamline logistics

conquer spam

win elections



“

Machine learning's practical deployment represents the forefront of human progress: improving operations with science.

”

Morgan Vawter
Global VP of Data & Analytics, Unilever

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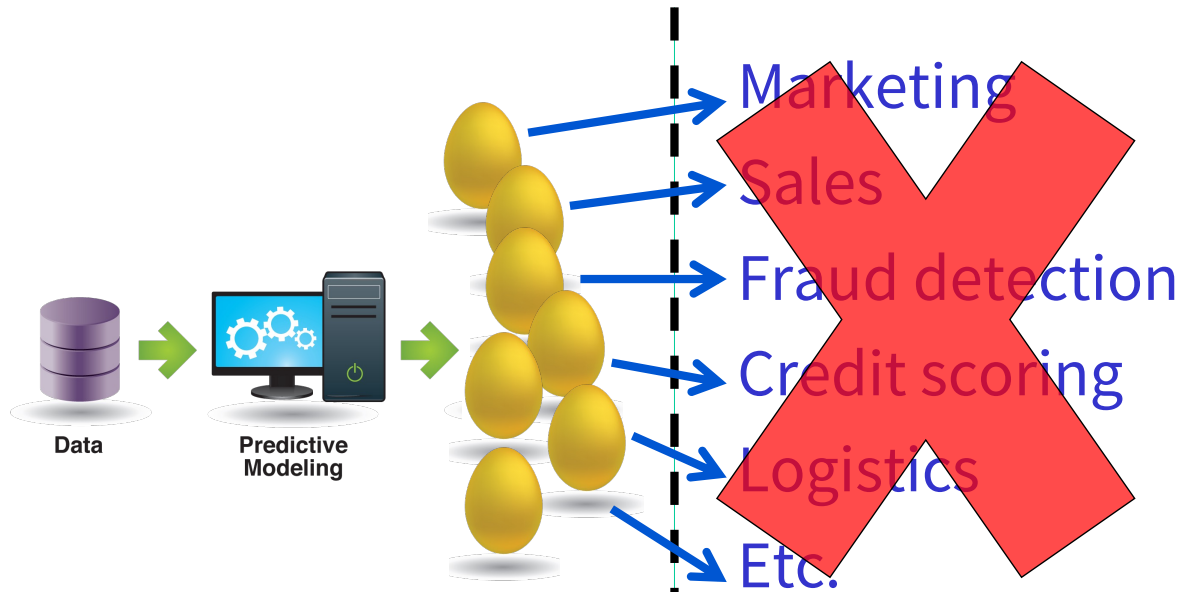
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Prediction as a capability -- calculating probabilities -- is the Holy Grail for improving large-scale operations.

Quote from the foreword of *The AI Playbook*, by Eric Siegel (MIT Press, 2024).

OPERATIONS:



Unmet need: a business playbook for running predictive AI projects



There is no established standardized business practice/paradigm/playbook for running machine learning projects that's well known to leaders, managers, and other business professionals.

However, there is an informally-established paradigm that's widely understood among senior, experienced data professionals. So, first and foremost, the greatest outstanding need is: **Semi-technical understanding by business stakeholders.**

We must greatly alleviate the *knowledge asymmetry*.



How valuable is AI?

*Often unmeasured.
Rarely discussed in concrete terms.*

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Despite the hoopla, AI's enterprise value goes unmeasured and unmentioned. It's the elephant in the room.

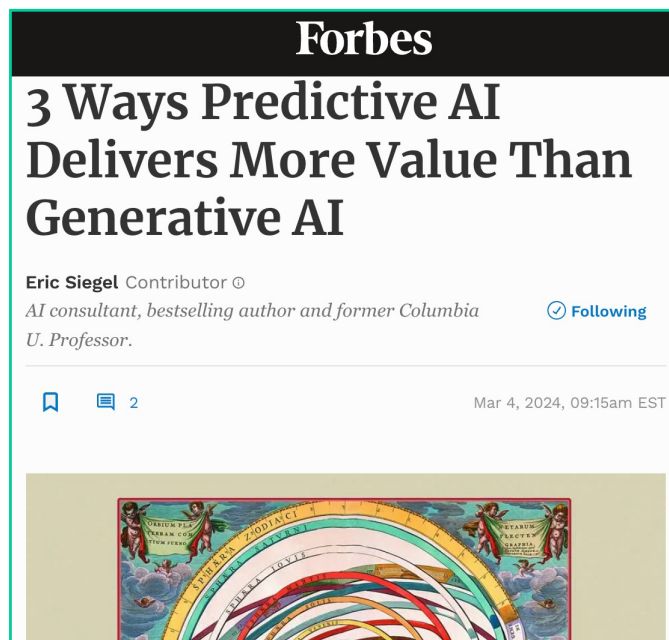
How well does it work? **A model's validation is as important as its training.**

After you've built something, you must assess how good it is – its potential value – before you use it.

Model performance is the whole point:

- how well will it solve the business problem?
- how will it pan out in deployment?
- how much value it will generate?
- how do you optimize its deployment?

The evaluation gap is an unfilled industry hole. It's as if "all" subject matter experts (data scientists) who potentially could recognize it and might know how to fill it are the same folks so accustomed to the status quo that they're blind to the hole.



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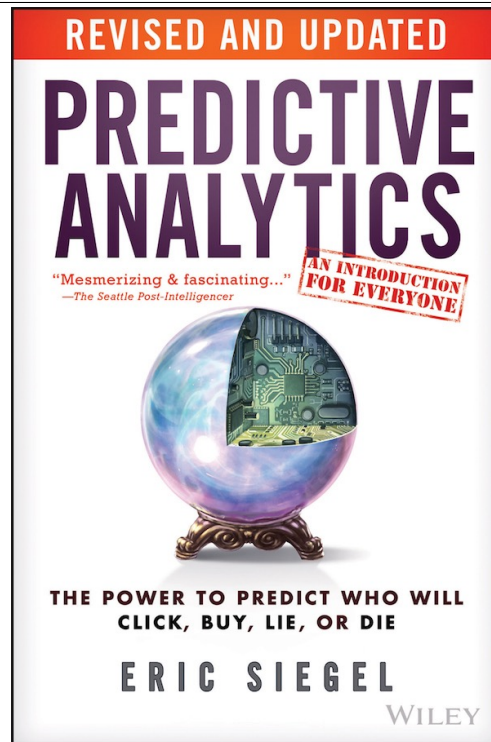
<https://www.forbes.com/sites/ericsiegel/2024/03/04/3-ways-predictive-ai-delivers-more-value-than-generative-ai/?sh=7c028f584e84>

- 1) Predictive AI often delivers **higher returns** than generative
- 2) Predictive AI can operate **autonomously**, whereas generative AI usually cannot
- 3) Predictive AI is much **cheaper** and imposes a much smaller footprint than generative

Agenda

- Predictive AI's value proposition
- **PROBLEM:** The field is stuck on technical metrics
- **SOLUTION:** ML valuation





<http://www.ThePredictionBook.com>

BESTSELLING AUTHOR OF *PREDICTIVE ANALYTICS*

THE AI PLAYBOOK



Mastering the Rare Art of
Machine Learning Deployment

ERIC SIEGEL

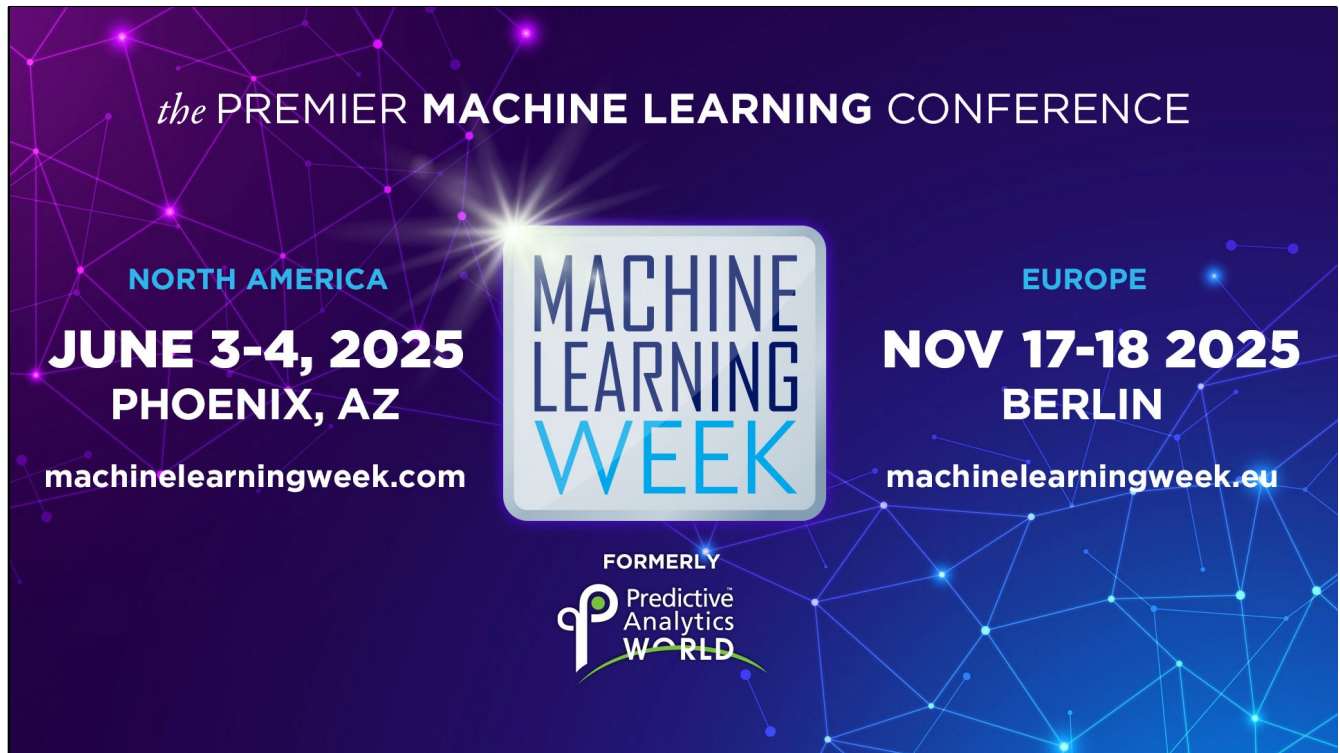
"Eric Siegel delivers a robust primer on machine learning, the key mechanism in AI.
A forwardlooking, practical book and a must-read for anyone in the information economy."

—Scott Galloway

NYU Stern Professor of Marketing; bestselling author of *The Four*

#bizML

<http://www.bizML.com>



<https://machinelearningweek.com>

<https://machinelearningweek.eu>



<https://www.gooder.ai/>

Today's model development is missing the ability to test and visualize the business performance – so it doesn't maximize for business objectives.

Gooder AI addresses a fundamental flaw with the typical model development process: It evaluates models in terms of business metrics like profit/ROI/savings, rather than only technical metrics like AUC/precision/recall.

Product overview document:

<https://docs.google.com/document/d/1AVzEH9vo1pMExZ7V1Uwyf-pnnvX6kga9vEzhuwCQzkg/edit?usp=sharing>

Gooder AI maximizes the value of machine learning by testing and visualizing its business performance.

Validate any ML model for max value.

Universal ML validation to maximize value capture.

Empowers data scientists and orgs to optimize for the business objective.

Before:



After:



I am an individual patient, and an individual insurance policyholder. Risk effects all parties involved.

Knee Walking



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ACL replacement surgery choice of graft source influences the risk of long term knee pain when “knee walking”.



Insured “office workers”

“*Insurance is nothing but management of information. It is pooling of risk, and whoever can manipulate information the best has a significant competitive advantage.*”

Eric Webster
VP Marketing, State Farm

Eric Siegel @predictanalytic

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"Discussion with State Farm's Eric Webster: Insurance and Data Mining," Gregory Piatetsky, Ph.D., KDNuggets. <http://www.kdnuggets.com/news/2009/n08/3i.html>



Risk an individual may:

- **Not respond**

- **Defect**

- **Default**

- **Commit fraud**



Machine learning:



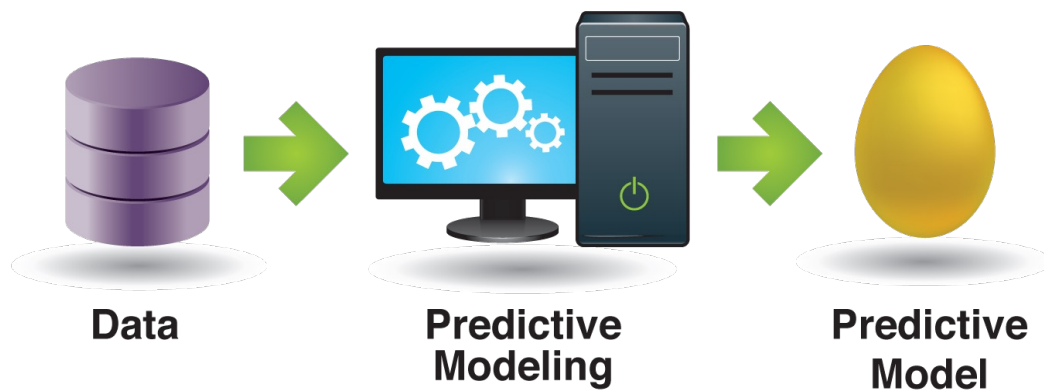
(data)

*Technology that learns from experience to predict the outcome or behavior of each customer, patient, business, vehicle, image, piece of equipment, or other individual unit
... in order to drive better decisions.*

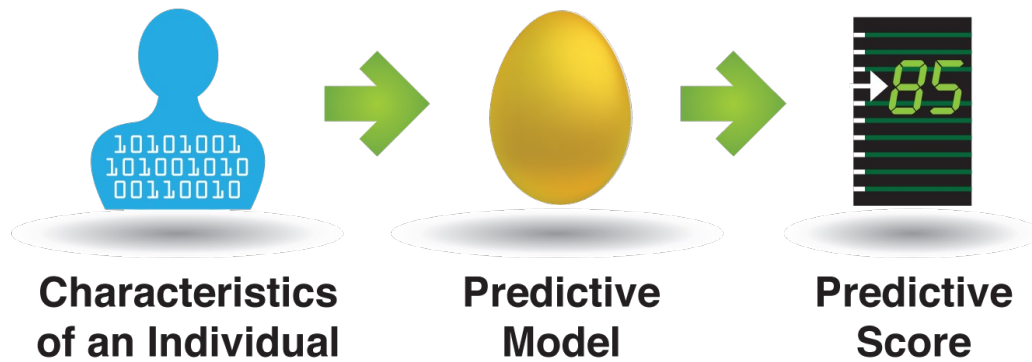


This talk is about machine learning in the above practical, applied sense.

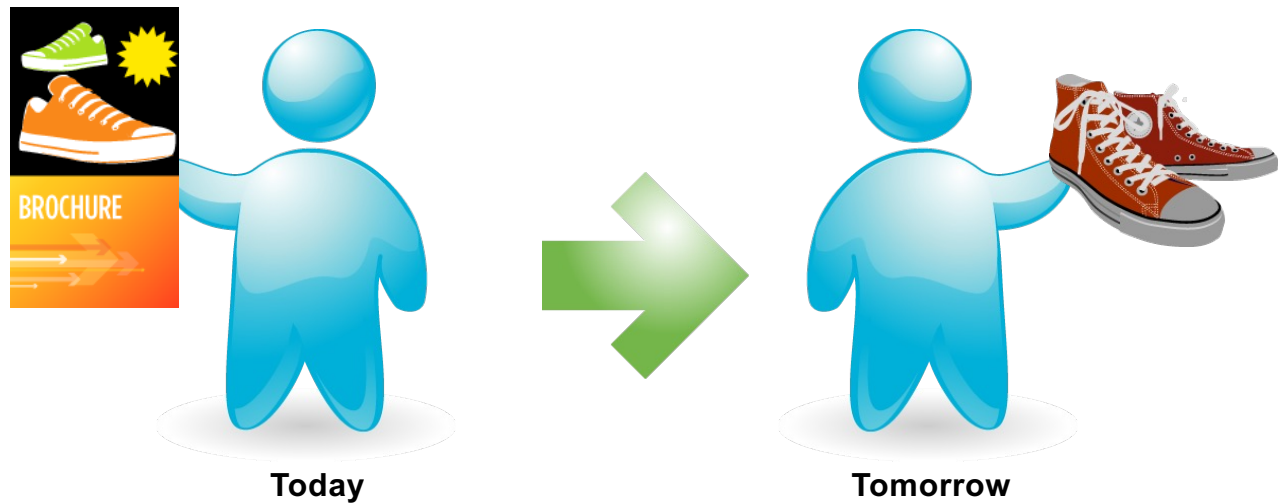
A.k.a. predictive analytics, predictive AI



Predictive modeling learns from data in order to generate a predictive model. For details on how this works, see Chapter 4 of the book "Predictive Analytics: The Power to Predict Who Will Click, Buy, Lie, or Die" (<http://www.thepredictionbook.com>).



A predictive model generates a predictive score for an individual. For details on how this works, see Chapters 1 and 4 of the book "Predictive Analytics: The Power to Predict Who Will Click, Buy, Lie, or Die" (<http://www.thepredictionbook.com>).



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Marketing targets an individual predicted as likely to buy. For details on how this works see the Introduction and Chapter 1 of the book "Predictive Analytics: The Power to Predict Who Will Click, Buy, Lie, or Die" (<http://www.thepredictionbook.com>).



FINANCIAL SERVICES

*Lowered direct mail costs 20%
Increased response rate 3.1%
600% ROI*



RETAIL

*Improved direct mail
targeting by 15-20%*



FINANCIAL SERVICES

*Reduced mailing costs by
\$12 million*

...and many more, such as Cox Communications, FedEx, Sprint, etc. - see the book "Predictive Analytics" (www.thepredictionbook.com) for many case studies, including a central compendium of 147 mini-case studies, of which 37 are examples in marketing applications of predictive analytics.

Reference for most examples/case studies in this presentation are in the Notes PDF for Eric Siegel's book, "Predictive Analytics." For each example's reference/citation, search by organization name within the book's Notes PDF, available at www.PredictiveNotes.com

PREMIER Bankcard also lowered delinquency to increase net by over \$10 million

More information about First Tennessee Bank and other case studies are available at <http://tinyurl.com/PAExamples>

Dan Marks, First Tennessee Bank, "First Tennessee Bank: Analytics Drives Higher ROI from Marketing Programs," IBM.com, March 9, 2011.
www.ibm.com/smarterplanet/us/en/leadership/firsttenbank/assets/pdf/IBM-firstTennBank.pdf



1) What's predicted

2) How well

3) What's done about it

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To transfer business expertise into technical requirements is to get business professionals ramped up on:

- What's predicted, How well, What do about it
- What the model does, with what success, how use it
- Dependent variable, metrics, deployment: how predictive probabilities actively change business operations in order to improve them. Stakeholders must understand change in order to manage it.

Dependent variable: 1) What's predicted

Metrics: 2) How well

Deployment: 3) What's done about it

BESTSELLING AUTHOR OF *PREDICTIVE ANALYTICS*

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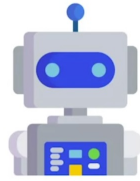
<http://www.bizML.com>

Application	What's predicted	What's done about it
Response modeling <i>to increase the marketing response rate</i>	<i>Will the customer buy if contacted?</i>	Mail a brochure to those likely to buy.

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Technical metrics:

- Precision
- Recall
- AUC



Business metrics:

- Profit
- Savings

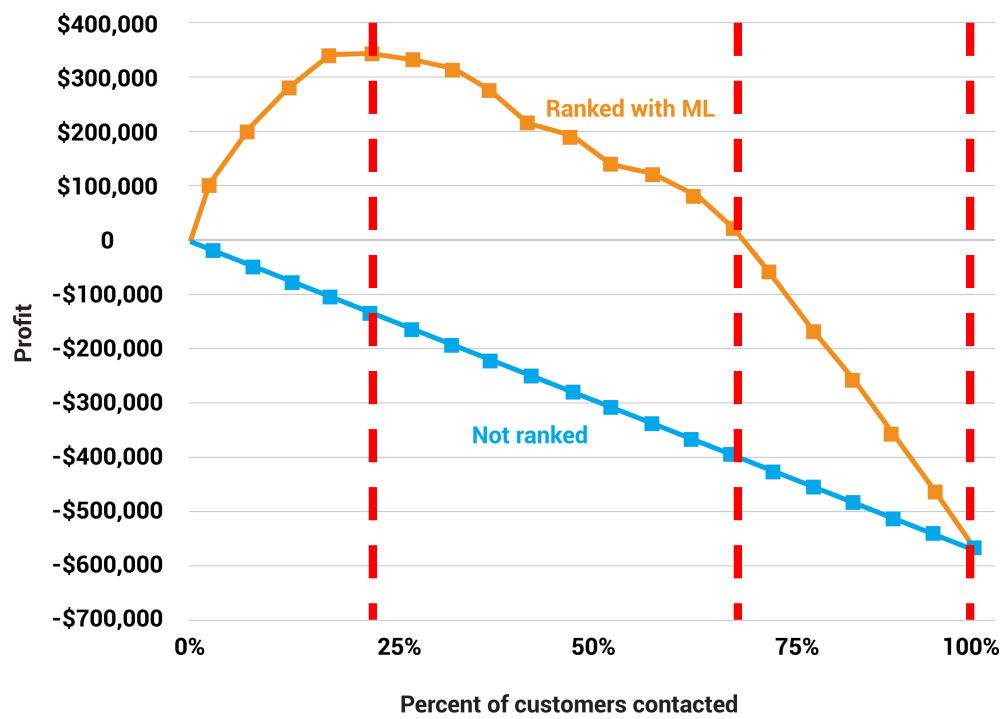
ML evaluation → ML valuation

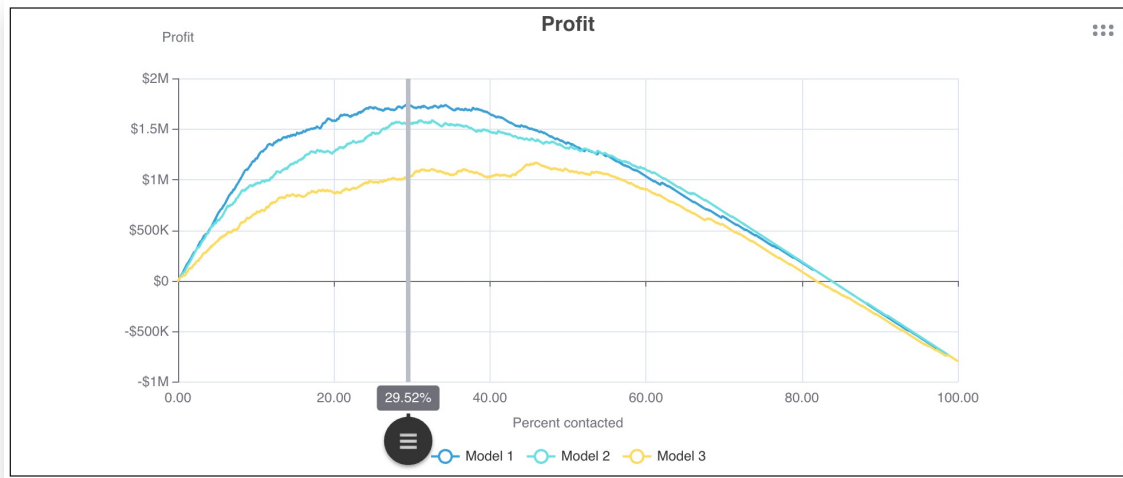


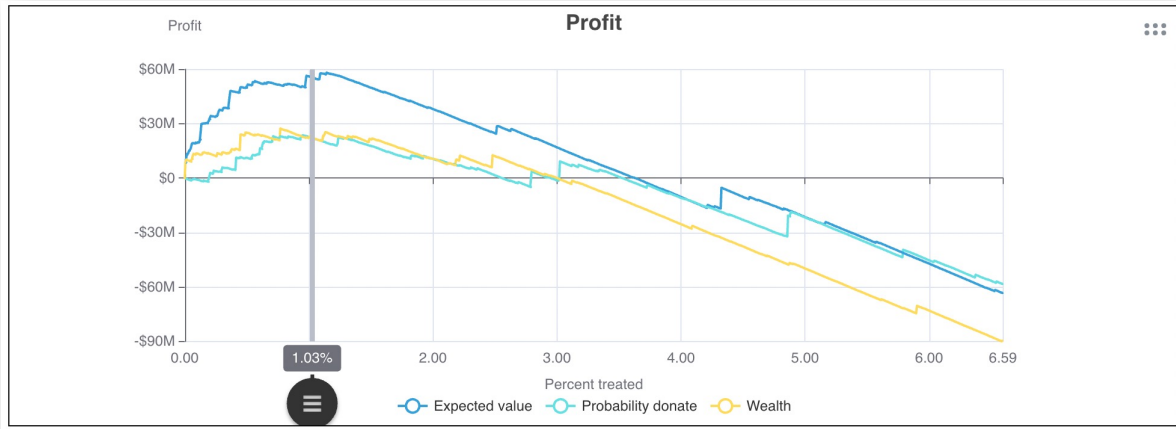
Eric Siegel has co-founded a startup to move from technical ML metrics to business metrics: <https://www.Gooder.ai>



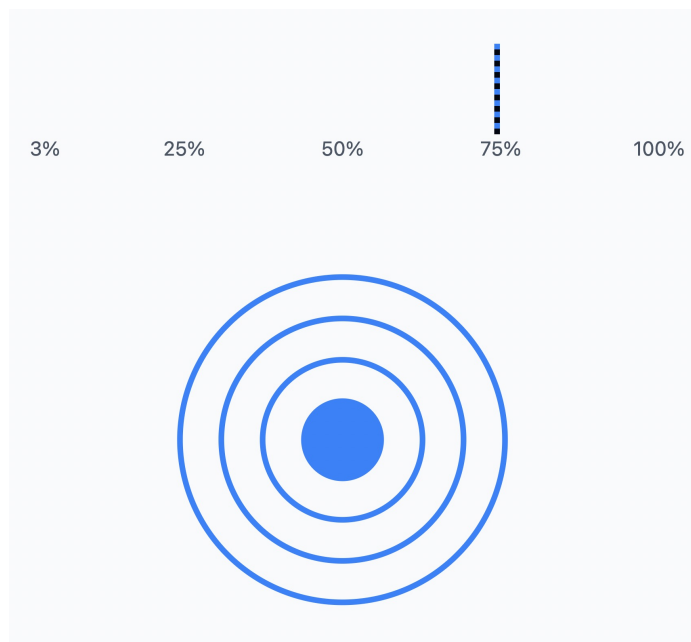




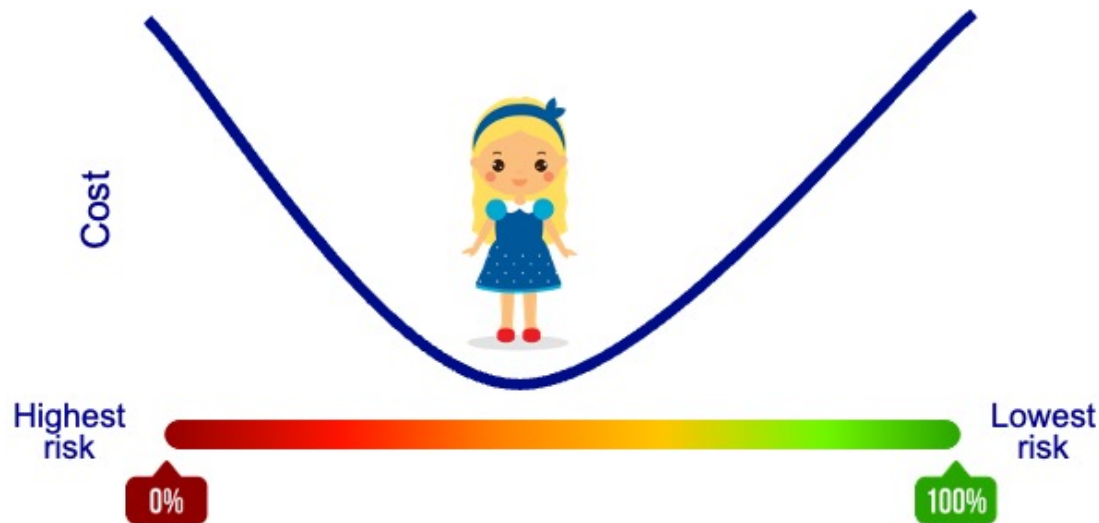




A large nonprofit hospital network



How many cases should be “treated”?



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You can't manually audit every single post -- that's too expensive.
Where do you draw the line? How do you strike that balance?
There's no existing solution for navigating that decision.

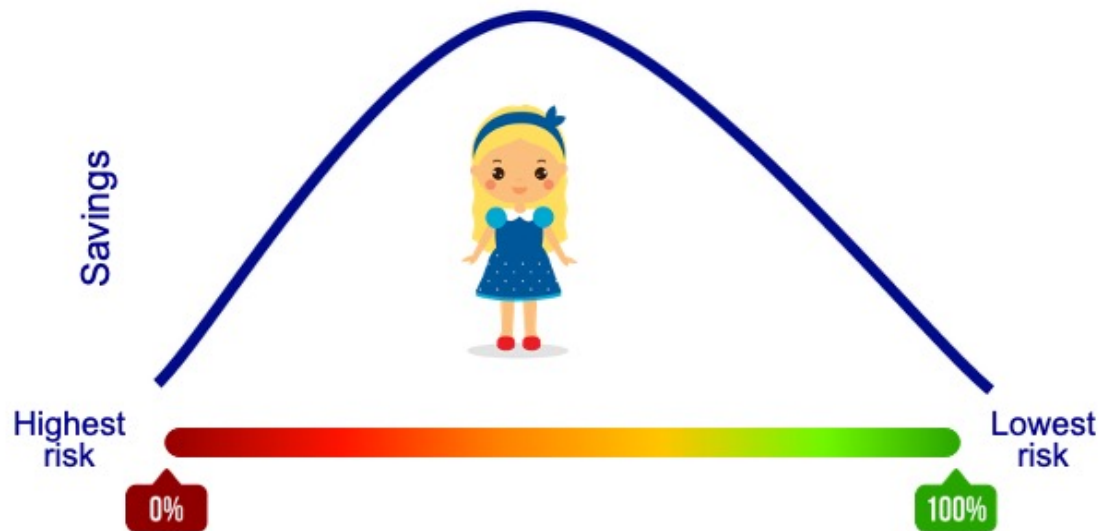
Will show a \$400k weekly cost savings in the demo – using GPT-3.
And a \$1.7M profit improvement for marketing.

The same concept applies to decide how many to:

- Audit (fraud and misinformation)
- Contact (marketing)
- Approve (loan applications)
- Treat or test (healthcare)

The model doesn't autonomously or unilaterally tell you what to do at each case. It depends on business context, strategic decisions, and how good the model is. This is where we navigate whether and *how* to use a model. This visual represents the options and helps us navigate the deployment decisions. Yet tools almost never show this view.

How many cases should be “treated”?



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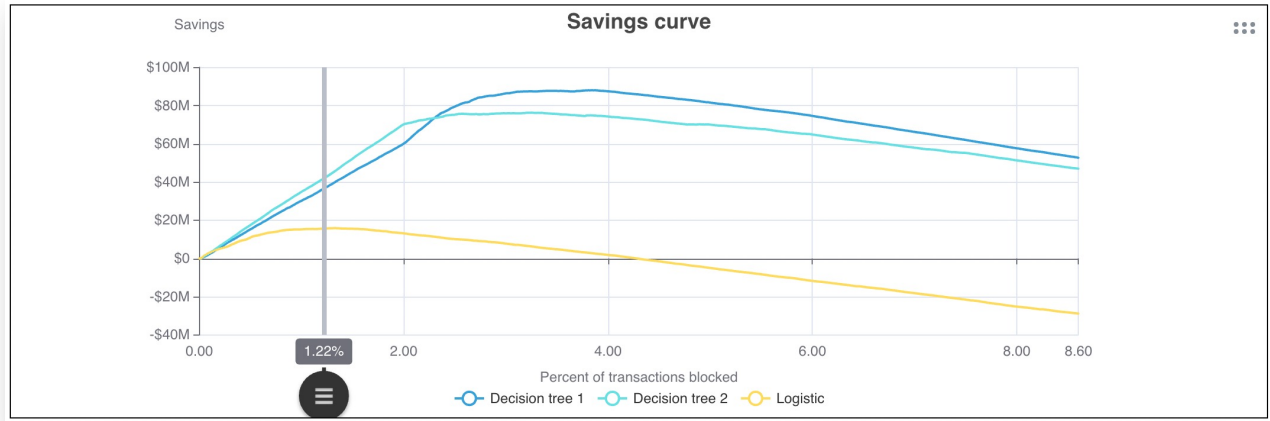
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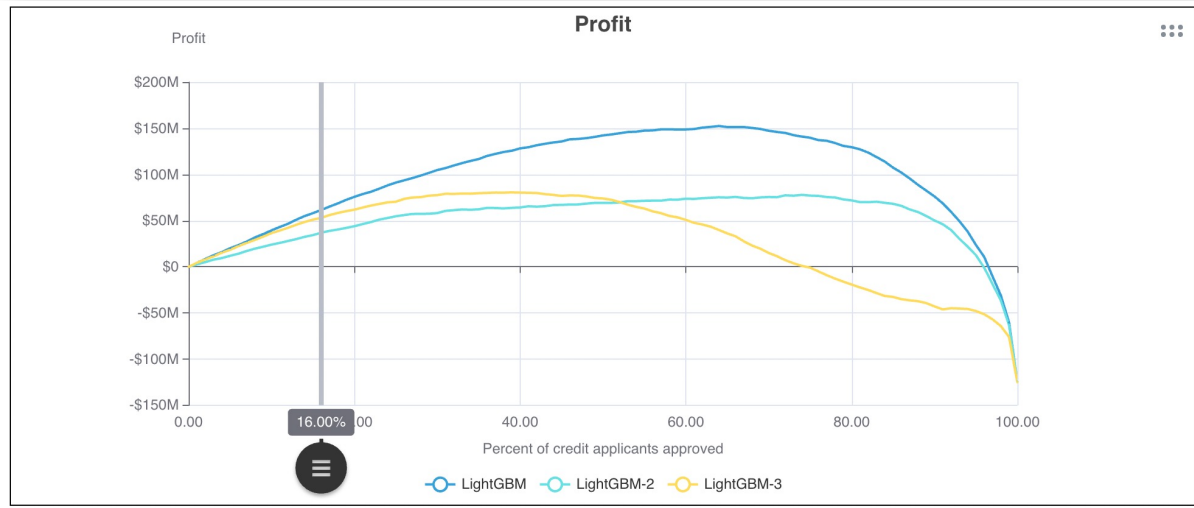
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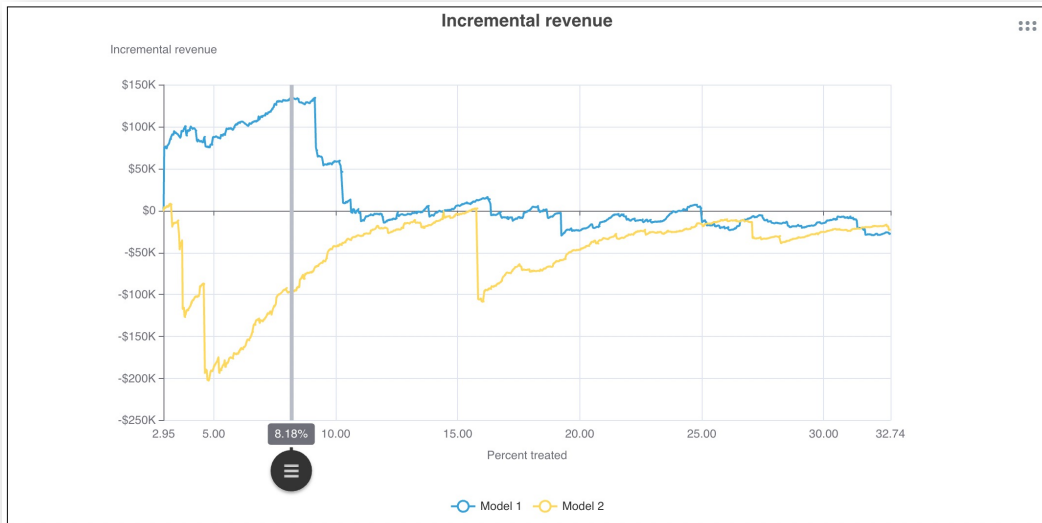
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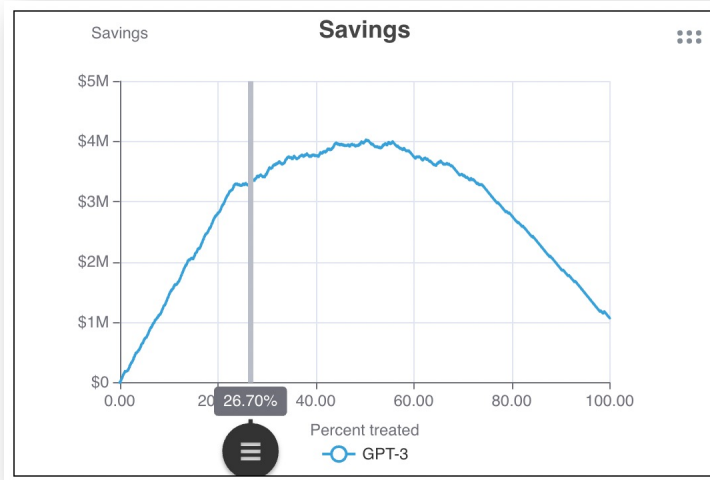
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Checking fraud

Email marketing response

E-commerce discount targeting



Microloan risk

Collections pay-backs

Financial donations

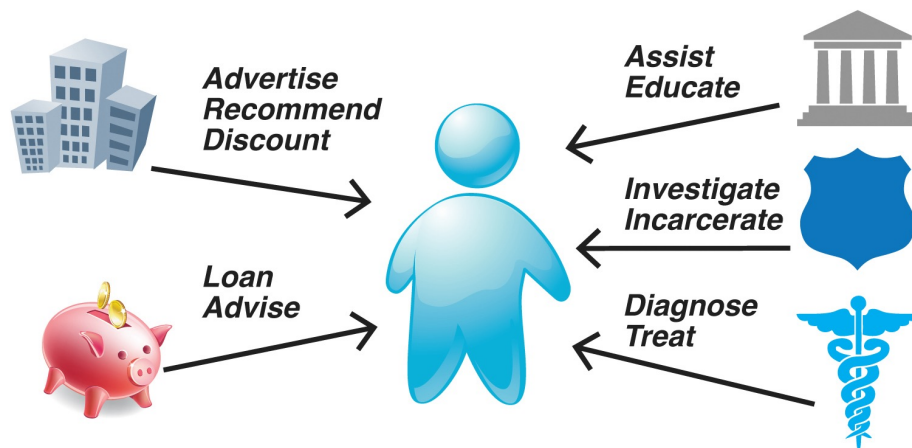


Blood donations

Healthcare patient no-shows

Customer attrition





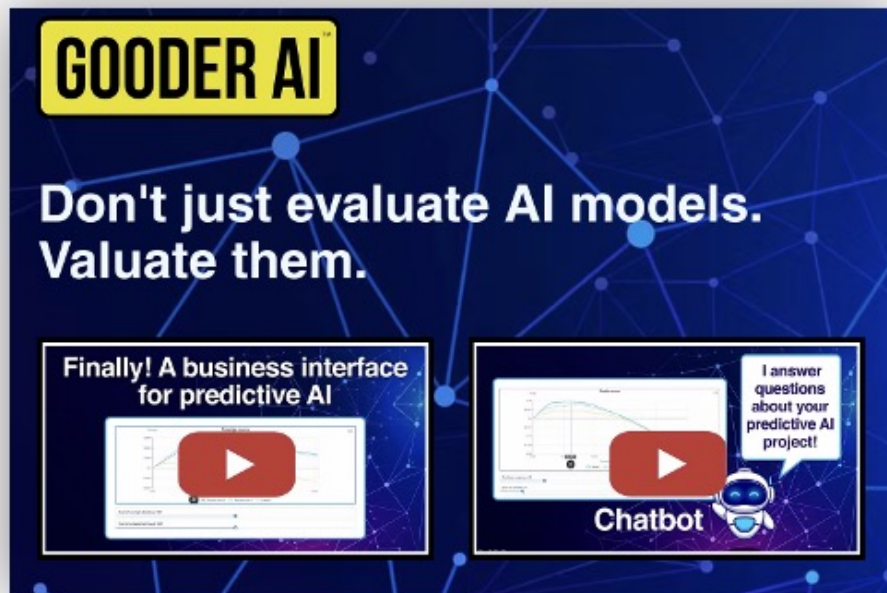
Millions of decisions a day determine whom to ***call, mail, approve, test, diagnose, warn, investigate, incarcerate, set up on a date, and medicate.***

Conclusions

- If you're not measuring value, you're not pursuing value
- ML evaluation → *ML valuation*
- Gooder AI is the first OTS solution



Watch the demos at www.gooder.ai



GOODER AI

**Don't just evaluate AI models.
Value them.**

**Finally! A business interface
for predictive AI**

Chatbot

I answer
questions
about your
predictive AI
project!

The graphic features a dark blue background with a network of white dots and lines. It includes two video player thumbnails: one showing a business interface with a line graph and another showing a chatbot interface with a line graph and a speech bubble. A large red play button is centered over each thumbnail.

<https://www.gooder.ai/>



More content from Eric Siegel

